Your guide to fatigue and sleep
Did you know that lack of sleep is a big cause of workplace incidents and accidents? And that the only way to tackle fatigue is to get a good night’s sleep?

This guide tells you more about fatigue and the risks that go with it – we hope you’ll find it a useful way to kickstart your Fatigue Risk Management Programme, if you don’t already have one. It is aimed at everyone in and outside of Shell – from the directors to the shopfloor – and it explains how we all need to sleep well so we can stay energised, perform at our best and, most important of all, stay safe.
Stay alert and safe

Start the fatigue conversation
This brochure and the conversation starter poster can help to highlight the issues. These feature key questions to get the conversation started:

- How does constantly being on the go affect you?
- When you drive tired, what have you noticed?
- How do you recognise fatigue?
- How much sleep do you need?
- What’s your bedtime routine?

Watch our video on fatigue:
youtu.be/TH2fFeGe8Os
What is fatigue?

Fatigue is lack of alertness, or drowsiness, caused by lack of sleep.

About our ‘body clock’
Circadian rhythm – also known as our ‘body clock’ – is the natural cycle that tells our bodies when to sleep, rise, and eat – it regulates many of our physiological processes. Our environment has a key role to play, with things like lack of light or light exposure at the wrong time disrupting our circadian rhythm and impacting our sleeping.

60% of adults have sleep problems – struggling to get adequate rest a few nights a week or more
Did you know?
We have ‘forbidden’ sleep zones – it is most difficult to fall asleep between 8am-12pm and 5pm-9pm
The main causes of fatigue

**Time of day**
Being awake when your body wants you to sleep, such as at night.

**Length of time we’ve been awake**
The longer we’ve been awake, the more we need to sleep.

**Amount of sleep we have had**
If we are not getting the sleep we need, it is likely we’ll start to feel fatigued.

**Best time to sleep**
Our body clock tells us when to sleep. The most valuable time to sleep is between 10pm and 7am.
Why is sleep so important?

Getting sufficient good quality sleep keeps you energised and fit – it may help to protect:

- **Your performance** – it aids memory consolidation, learning and concentration. Our ability to focus and receive and recall new information reduces with inadequate sleep

- **Your mood** – it helps to regulate mood; lack of sleep can make you cranky, over-emotional and short-tempered

- **Your physical health** – good sleep boosts immunity – so you can bounce back from a cold quicker, for example. It also helps regulate blood sugar and weight stability by maintaining a healthy balance of the hormones that make you feel hungry (ghrelin) or full (leptin)

- **Your safety and safety of others** – it helps you interpret events correctly, make decisions, be attentive and communicate

- **Your quality of life** – good sleep is a key building block of feeling healthy and happy
The effects of fatigue

Fatigue affects everything, from our mood to general awareness, performance and health. So it impacts us when we work, drive, socialise; to sum it up, in all of the daily things we do which require:

- Sustained concentration
- Fast reactions
- Attention to detail
- Risk assessment
- Clear communication
- Seeing the bigger picture

The more fatigued we are the less likely we are to pick up on it.
Up to 1 in every 5 fatal and serious road accidents have fatigue as a contributing factor.

250,000 people die on the roads every year because of fatigue.
How to sleep right

Getting good quality and sufficient sleep is essential if we’re to be at our best. If you sleep well, you’re more likely to work, communicate and drive well.

Did you know?
Being awake for 17 hours has a similar effect to a blood alcohol concentration of 0.05%.
Top tips for a good night’s sleep

- Cool, dark, quiet sleeping room
- Make sure to get plenty of sleep, on average we need seven to nine hours per 24 hours
- Don’t set the snooze button on your alarm clock
- Follow your bedtime routine
- Minimise blue light exposure at least an hour before bed – no laptops, tablets, phones or TVs in the bedroom
- Increase your sleep in 15-minute increments per week until you’re getting enough
- Structure your work schedule for better sleep
Tackling fatigue at work is everyone’s responsibility

It’s down to everyone to help reduce fatigue risk in the workplace. Employers and employees need to talk to identify the problem areas and work out the best solutions that will fit with the working environment and individuals’ lifestyles.

**Start the fatigue conversation**
This brochure and the conversation starter poster can help to highlight the issues. These feature key questions to get the conversation started.

Watch our video on fatigue:
youtu.be/TH2fFeGe8Os
Factors that can increase fatigue at work

Night shifts
Alertness and performance is at its lowest during the night, and the highest accident rate period is between 3am and 5am. Also, in general, workers are unlikely to adapt to night work – this is due to our circadian rhythms and the accumulated sleep debt that comes from lack of adequate sleep during the day.

Overtime
Research shows that overtime workers have a 61% higher injury rate compared to workers in jobs without overtime, and that the risks of non-fatal and fatal workplace accidents increase after the nine-hour mark of a long work shift.

Overtime added to the end of a shift can dramatically reduce time available for sleep, resulting in sleep debt. Overtime on scheduled days off can affect the opportunity for recovery sleep, which people may use to ‘repay’ their sleep debt.
More information on fatigue and how to tackle it
Websites

- Sleep
  www.myfitnesspal.com
- IOGP – International Association of Oil & Gas Producers
  www.iogp.org
- EI – Energy Institute
  www.energyinst.org
- API – American Petroleum Institute
  www.api.org
- IOM3 – International Minerals & Mining Association
  www.iom3.org

Videos

There are lots of useful films on YouTube – start by searching for these titles:

- How to succeed? Get more sleep – Arianna Huffington
- The Big Sleep Brainwash
- Why your brain needs sleep
- Why sleep is critical for the body and brain
- Take a break, fatigue kills (Australian ad, 1994)
- Chilling video highlights fatigue driver
- QLD Government – driver fatigue ad
Stay alert and stay safe

To find out more about Fatigue and how to actively manage the risk, reach out to Shell Health or Road Safety.

Sources
1. Driving for Work: Managing Fatigue Risks, RSSB

Legal Disclaimer
All content in this brochure is made available for information only and on the condition that it is understood and accepted that (i) it may not be relied upon by anyone, in the conduct of their own operations or otherwise; (ii) neither the Shell company issuing this document nor any other person or company concerned with furnishing information or data used herein (A) is liable for its accuracy or completeness, or for any recommendations or advice given in or any omission from this document, or for any consequences whatsoever resulting directly or indirectly from any use made of this document by any person, even if there was a failure to exercise reasonable care on the part of the Shell company or any other person or company as aforesaid; or (B) make any claim, representation or warranty, express or implied, that acting in accordance with this document will produce any particular results with regard to the subject matter contained herein, or satisfy the requirements of any applicable national, federal, state or local laws and regulations; and (iii) nothing in this document constitutes medical advice. If medical advice is required it should be sought from your doctor. It is recommended that if you experience fatigue-related issues you raise these with your employer as well as your doctor.

Made Available by Shell